C.R.S.	Title/Subject	Substantive/Delegation	Rationale/ Replacement Plan
22-9-106	Local boards of education – duties- performance evaluation system	The school will meet or exceed the requirements of state law when conducting teacher evaluations. The school will have the authority to utilize an evaluation system, including the instrument and frequency that will meet state requirements.	The evaluation instrument will be comparable to or exceed the standards specified in the State statute. We will utilize a tool that reflects the goals, mission, and vision of the school.
22-9-107	School district personnel performance evaluation council – duties	The school will meet or exceed the requirements of state law when conducting teacher evaluations. The school will have the authority to utilize an evaluation system, including the instrument and frequency that will meet state requirements.	The school will use district evaluation procedures, which comply with state law, but will reserve the freedom to develop an instrument that is aligned with instructional programs at the school and meets the requirements of state statute.
22-11-210	Public Schools —annual review-plans-supports and interventions	The school will comply with all state reporting requirements, without adding additional requirements of the district.	The school will develop improvement plans each year as required by state law, but will not be subject to additional requirements by the district for reporting.
22-36-101	Article 36 Public Schools of Choice - Choice of programs and schools within school districts	The school will review choice applications and maintain the right to accept or deny the enrollment of students throughout the year.	The acceptance or denial of students through choice will be at the principal's discretion. Choice may be revoked during the school year if the behavior, attendance or other factors so warrant as outlined in district policy.
22-63-101	Article 63 Teacher Employment, Compensation, and Dismissal	Certified staff employed at the school will maintain probationary status. Staff in years 1-3 will maintain probationary status and may be non-renewed as outlined in state statute. Staff in years 4 and beyond may be	The school is committed to ensuring a dedicated and effective staff is in place for students each year.

		non-renewed as long as the requirements outlined in this plan have been meet, a BOY, MOY, and EOY review, four informal observations, and placement on a plan of remediation by November 15 th of the school year non-renewal is recommended.	
22-32-110(h)	Board of Education – Specific Powers	The school will have the authority to establish an educational program and supporting resources. The school will align its instructional program to state and local standards.	The school will adopt state content standards and plan for implementation of content standards through a high quality educational program as described in this Plan.
22-32-109(n)	Schedule and Calendar	The school will have the authority to establish its own master schedule.	The master schedule and calendar of the school will meet or exceed statutory minimums for calendar, hours of teacher/pupil contact (1,056) and schedule. Teacher workdays and professional development days will be determined at the school level and reflected in the calendar. Subject to district oversight.
22-32-109(t)	Determine educational program and prescribe textbooks	Delegate authority to the school to establish an educational program and textbooks, and require the school to align its instructional program to state and local standards	School educational program is described in the Innovation Plan and Business Plan. School will be able to adapt its instructional program in alignment with state standards.

District 49	Title/Subject	Substantive/Delegation	Rationale/
Board of			Replacement Plan
Education			
Policy			
GCE-R/GCF-R	Instructional Staff	The school will have the authority to	The District will not make direct
	Recruiting/Hiring	interview and hire staff that meet	placement of teachers to the
		Highly Qualified requirements. The	school, without the approval of
		school will have the authority to	the principal.
		determine placement decisions of	

		staff	
GCA	Professional Staff Positions	The school will determine individual job functions and write job descriptions or utilize standard district job descriptions, depending on what is appropriate for the job	The Principal, with the assistance of Human Resources and the Horizon Building Leadership Team will write job descriptions which include essential job functions and responsibilities.
GCI/GCI-R	Staff Professional Development	The school will promote the professional development and growth of all staff through professional development that is aligned to the educational program and goals of the school.	The school will determine the professional development needs of our staff, individually and school-wide. The principal, in collaboration with staff, will determine the professional development needs of the school.
GCO	Evaluation of Licensed Personnel	The school will meet or exceed the requirements of state law when conducting teacher evaluations. The school will have the authority to utilize an evaluation system, including the instrument and frequency that will meet state requirements.	The evaluation instrument will be comparable to or exceed the standards specified in the State statute. We will utilize a tool that reflects the goals, mission, and vision of the school.
GCKA/GCKA-R	Instructional Staff Transfer and Vacancy	The school will have the authority to interview and hire staff that meet Highly Qualified requirements. The school will have the authority to determine placement decisions of staff	The District will no longer make direct placement of teachers to the school, without the approval of the principal.
GDO/GDO-R	Evaluation of Educational Support Staff	The school will evaluate all support staff who are assigned to the building on a full-time basis.	The school will maintain the authority to evaluate all employees that are employed at Horizon on a full-time basis. The principal, through evaluation, will make determinations on the continued employment of support staff on a yearly basis.
JFBA/JFBA-R	School Choice/Open Enrollment Transfer Policy	The school will review choice applications and maintain the right to accept or deny the enrollment of	The acceptance or denial of students through choice will be

		students throughout the year.	at the principal's discretion.
JFBB	Inter-district Choice/Open Enrollment		Choice may be revoked during the school year if the behavior, attendance or other factors so warrant as outlined in district policy.
IG	Curriculum Development	The school will have the authority to make curricular and instructional decisions that are aligned to state standards and support the educational program of the school. The school will have the authority to purchase resources that support the implementation of our educational program. Resources will be reviewed and revised on an ongoing basis through collaboration among staff.	The Principal will collaborate with staff through the Building Leadership Team to select instructional resources that support the goals and educational program of the school. All purchases will support and enhance the program that is outlined in this Plan.
IJ/IJ-E-1/IJ-R	Instructional Resources and Materials	The school will have the authority to select its own curriculum and instructional resources.	The Principal and Building Leadership Team shall facilitate the selection of instructional resources and materials. Review of instructional resources will occur on an ongoing basis
JKD/JKE	Suspension/Expulsion of Students	The school will have the authority to impose appropriate discipline when necessary, which may include suspension based on the grounds stated in C.R.S 22-33-106.	Disciplinary decisions that result in a suspension will meet the requirements stated in C.R.S 22-33-106.
JІН/ЈІН−R	Student Interviews and Searches	When investigating a situation that may result in disciplinary consequences, including suspension, school personnel often conduct interviews with a variety of students and/or witnesses. Through these interviews and investigation the school is able to determine appropriate consequences. All students involved will be given the opportunity to provide their side of the story. Once there is clarity to the	When conducting interviews it is not typically realistic, feasible, or practical to contact parents/guardians prior to conducting and interview/investigation.

IKA	Grading/Assessment	situation and consequences are determined, parents and guardians will be contacted. The school will have the authority to	Horizon will report the individual
	Systems	report the academic, social, and emotional progress of students in a method that is aligned to our educational program and is easy to understand and meaningful to parents.	progress of each student toward grade level standards and expectations through an instrument/method that is understandable and meaningful to parents.
IC_ICA/IC_IC A-R	School Year/School Calendar/Instruction Time	The school will have the authority to establish its own schedule consistent with the district calendar.	The master schedule and calendar of the school will meet or exceed statutory minimums for calendar, hours of teacher/pupil contact (1,056) and schedule. Teacher workdays and professional development days will be determined at the school level and reflected in the calendar. Subject to district oversight.
GCBA/GCBA-R	Instructional Staff Contracts/Compensati on/Salary Schedules	The school will have the authority to offer additional years of service or a signing bonus to new staff when hiring for a hard to fill position. Hard to fill positions are: math, science, special education, and foreign language, and any others as determined by the principal and Zone Leader.	Horizon will have the ability to offer additional years of service, beyond 10, or a signing bonus to staff hired for hard to fill positions. *Subject to available funding in the zone personnel budget

Colorado Revised Statutes to be waived:

- ➤ C.R.S. 22-9-106 –Local boards of education duties-performance evaluation system
- ➤ Article 36 Public Schools of Choice -C.R.S -22-36-101 Choice of programs and schools within school districts
- ➤ C.R.S 22-32-109(t) –Board of Education-Specific Power-Determine Educational Programs
- C.R.S 22-32-109(u) –Board of Education-Specific Duties-Textbooks Selection
- C.R.S 22-32-109 (1)(n)(I), 22-32-109(1)(n)(II)(A) & 22-32-109(1)(n)(II)(B) Board of Education-Specific Duties-School Calendar & Instructional Day

- ➤ Article 63 Teacher Employment, Compensation, and Dismissal –C.R.S -22-63-202 Employment Contracts-contracts to be in writing-duration-damage provision
- ➤ Article 63 Teacher Employment, Compensation, and Dismissal –C.R.S -22-63-203 Probationary Teachers-renewal and nonrenewal of employment contracts
- ➤ Article 63 Teacher Employment, Compensation, and Dismissal –C.R.S -22-63-203.5 Non-probationary portability
- ➤ Article 63 Teacher Employment, Compensation, and Dismissal –C.R.S -22-63-301 Grounds for dismissal
- ➤ Article 63 Teacher Employment, Compensation, and Dismissal –C.R.S -22-63-302 Procedure for dismissal-judicial review
- ➤ C.R.S 22-32-110(h) –Board of Education –Specific Powers

District 49 Board of Education polices to be waived:

- ➤ GCE-R/GCF-R Instructional Staff Recruiting/Hiring
- ➤ GCA -- Professional Staff Positions
- ➤ GCI/GCI-R -- Staff Professional Development
- ➤ GCO -- Evaluation of Licensed Personnel
- ➤ GCKA/GCKA-R --Instructional Staff Transfer and Vacancy
- ➤ GDO/GDO-R -- Evaluation of Educational Support Staff
- ➤ GDE/GDF -- Educational Support Staff Recruiting/Hiring
- ➤ JFBA/JFBA-R --School Choice/Open Enrollment Transfer Policy
- ➤ JFBB --Inter-district Choice/Open Enrollment
- ➤ IG --Curriculum Development
- ➤ IJ/IJ-E-1/IJ-R --Instructional Resources and Materials
- ➤ JIH/JIH-R -- Student Interviews and Searches
- > IKA --Grading/Assessment Systems
- ➤ IC ICA/IC ICA-R --School Year/School Calendar/Instruction Time
- ➤ GCBA/GCBA-R --Instructional Staff Contracts/Compensation/Salary Schedules
- Any other District policies that impede the implementation of this Innovation Plan will also be waived